



*Mim L. Runey, LP.D.*

*Providence Campus President  
Chief Operating Officer*

## *Memo*

**To** University Faculty and Staff  
**From** Mim L. Runey, LP.D.  
**Date** February 7, 2018  
**Re** **FOCUS 2022**

With the launch of *2017: The Centennial Plan* in April 2012, Johnson & Wales University promised to provide our students an exceptional education that inspires professional success and lifelong personal and intellectual growth. Our mission continues with JWU's next strategic plan, **FOCUS 2022**, which has been approved by the university's Board of Trustees and presented to the faculty and staff at each campus for comment and feedback.

It is because of your belief in JWU that we have been able to put forth this bold and ambitious plan. **FOCUS 2022** presents an exciting vision of what JWU will strive to be, and together we will succeed in achieving these goals. Through **FOCUS 2022**, the university will offer students an excellent education characterized by academic rigor and practical experiences. Johnson & Wales University will be known for its exceptional and diverse faculty who are highly engaged in the most effective teaching and learning methods. We will endeavor to enroll a diverse student body who will flourish at the campus of their choice by bridging classroom experiences with the opportunities that abound in and outside of JWU. All future graduates of JWU will have an experiential learning opportunity. Building on our global reputation in culinary, we will explore the study of food and its relationship to the world we live through the creation of a College of Food Studies.

We will continue to keep our students at the center of what we do as we prepare them for their career of choice. As we design our curriculum to be more interdisciplinary, our students will be able to explore and navigate careers in a variety of industries and professions. We will seek opportunities that allow students to compete for national recognition in their chosen discipline and use leadership lessons gained in clubs, organizations and teams as a way of shaping their future. A "Wildcat for Life" will be defined and supported through engagement opportunities to create a lifelong affinity between our graduates and the university.

We recognize that human, financial and infrastructure resources are critical to the university's ability to meet its mission and commitment to student success. To help ensure the university's financial viability, we will create a more diverse revenue stream, including pursuing government grants and contracts. We will promote professional development that supports job effectiveness and inspires faculty and staff to fully engage in university life.

This is an exciting time as we begin a new chapter in the transformation of Johnson & Wales University. Further information about **FOCUS 2022** will soon be available on [www.jwu.edu](http://www.jwu.edu). I thank you for embracing our mission and the goals set forth in **FOCUS 2022** that will guide us in the years ahead.